JAWAHARLAL NEHRU TECHNOLOGICAL UNIVERSITY HYDERABAD MCA-II Semester Supplementary Examinations, February 2010 **ORGANIZATIONAL STRUCTURE & PERSONNEL MANAGEMENT** Time: 3hours Max.Marks:60

Answer any Five questions All questions carry equal marks

- 1.a) Explain the following w.r.t organization: Span of control Division of labour:
 - What is delegation of authority? Explain the basic principles of delegation of b) authority.
- 2.a) Distinguish between motivation and morale. Suggest measures for building high m morale in an organization.
 - Explain the role of committees in the functioning of an organization. b)
- What are the steps involved in the process of decision making? Explain. 3.a)
- Discuss the role of MIS in decision making. b)
- 4.a) Discuss the qualities and qualifications required by a personnel manager.
- "Personnel management involves two categories of functions: Managerial and b) **Operative-Discuss**.

- Explain the features and significance of Manpower planning. 5.a)
 - Discuss the important transfers and promotion policies in an organization. b)
- 6.a) Distinguish between: Training and Development; Training and Education
 - Explain the benefits of training to the employees in an organization. b)
- 7.a) Explain the concept of core competence in strategic management.
- Write a note on the capability of organizational learning in strategic management. b)
- 8.a) Discuss the steps needed to overcome the barriers to communication.
 - How do you use communication skills to manage conflicts? Explain. b)